

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
PATIENT DAYS													
811109 SNF PRI DAYS CERTIFIED	451	404	454	470	504	460	481	481	454	385	318	415	5277
811205 SNF M'CAID ROOM HOLD DAY	42	64	21	16	12	5	67	21	8	33	21	43	353
811209 SNF M'CAID DAYS CERTIFIED	1632	1742	1792	1784	1877	1774	1712	1816	1675	1798	1699	1823	21124
811300 MEDICARE DAYS	1465	1364	1297	1112	1414	1345	1124	1053	1261	1330	1109	1320	15194
811509 SNF VA/HOSP DAYS CERTIFIED	95	99	123	137	146	138	157	169	158	144	134	132	1632
811609 SNF INS/CONTRACT DAYS CE			7	23	53	41	14	37	14	29	29	68	316
811900 MMC DAYS	187	252	235	140	51	199	235	258	253	206	205	97	2318
814100 ROOM HOLD PRIVATE DAYS			1		3	1		4	4	15	5	33	7
814600 INS/CONT ROOM HOLD DAYS										10		7	17
TOTAL	3872	3925	3930	3682	4060	3963	3776	3839	3827	3965	3520	3905	46264
ROUTINE REVENUE													
410119 SNF PRIVATE CERTIFIED	208547	186562	209054	215770	231359	211734	221318	221216	208527	176857	146120	190665	2427729
410125 SNF M'CAID ROOM HOLD	19236	29312	9618	7362	5496	2290	30958	9737	3800	15250	9788	19694	162541
410129 SNF M'CAID CERTIFIED	751145	801406	824425	821356	864409	816708	787700	835621	770618	827785	781950	839116	9722239
410130 MEDICARE A	673826	627177	596423	512560	651250	618662	517699	485198	580530	611367	509605	607280	6991577
410159 SNF VA/HOSP CERTIFIED	43510	45342	56691	63035	66868	63204	71906	77402	72364	65952	61372	60456	748102
410169 SNF INSUR/CONTRACT CERTI			3206	10636	24274	18897		17558	6412	20152	13299	31144	145578
410415 PRIVATE ROOM HOLD			458		458	458		1832	1832	6870	1374	3325	12366
410465 INS/CONTRACT ROOM HOLD										4750		44987	8075
410490 MEDICARE MANAGED CARE	85765	116266	108480	64290	23358	91397	108004	117926	116146	94841	94315	44987	1065775
TOTAL ROUTINE RENT	1782029	1806065	1808355	1695009	1867472	1822434	1737585	1766490	1760229	1823824	1617823	1796667	21283982
ROUTINE REVENUE LEVEL OF													
GRAND TOTAL WITH LEVEL O	1782029	1806065	1808355	1695009	1867472	1822434	1737585	1766490	1760229	1823824	1617823	1796667	21283982
ANCILLARY REVENUE													
421120 PHYS THER SNF M'CAID							1914						1914
421130 PHYS THER M'CARE A	219870	211559	214285	187459	240547	211867	181428	155313	177559	220872	169356	216736	2406851
421140 PHYS THER M'CARE B	8937	17190	20181	19309	16053	17725	26208	23186	9855	12760	15348	14112	200864
421160 PHYS THER SNF INS/CONTRA			1119	3656	10070	7166		5264		3451	580	586	31892
421180 PHYS THER INS PART B	936	1425	893		5290	248	3233	2124	955	1303	2061	7194	25662
421190 PHYS THER MMC	28197	36929	38993	22959	9938	30243	35075	38195	39681	29028	31930	18346	359514
SUB-TOTAL P/T	257940	267103	275471	233383	281898	267249	247858	224082	228050	267414	219275	256974	3026697
427130 SPCH THER M'CARE A	17494	19811	41596	20650	18815	22296	31975	24944	23261	32544	25372	30983	309741
427140 SPCH THER M'CARE B	652	2611	2829	8832	5637	2736	2174	434	3046	3915	3307	10112	46285
427160 SPCH THER SNF INS/CONTRA					3310	4090							7400
427180 SPCH THER INS PART B				1305		218		217			435	218	2175
427190 SPCH THER MMC	4504	5740	5004	1741	1478	5671	6102	7398	7007	1088	3698	218	49649
SUB-TOTAL S/T	22650	28162	49429	32528	29240	35011	40251	32993	33314	37547	32812	41313	415250
428130 OT M'CARE A	208875	202759	210021	190281	212959	164129	175066	158928	164172	203365	169102	196792	2256449

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428140 OT M'CARE B	3972	11406	8744	8257	5078	5516	11273	8214	4872	9249	6696	18158	101435
428160 OT SNF INS/CONTRACT			1170	4372	8724	4610	39706	3986		2619	587	247	26315
428180 OT INSURANCE PART B			1238	2277	5173	1879	3833	1477	367		842	2386	19472
428190 OT THER MMC	27912	36876	35506	25053	10161	26227	32251	39372	37191	27173	35924	18109	351755
SUB-TOTAL O/T	240759	251041	256679	230240	242095	202361	222423	211977	206602	242406	213151	235692	2755426
SUB-TOTAL REHAB SERVIC	521349	546306	581579	496151	553233	504621	510532	469052	467966	547367	465238	533979	6197373
422110 PHARMACY SNF PRIVATE							12-	754			952-	952	742
422120 PHARMACY SNF M'CAID	603	5553	2933	3007	2492	6843	3405	6088	2114	3864	616	7788	45306
422130 PHARMACY M'CARE A	89955	81987	62202	54799	75970	71197	39706	40109	39621	48922	38749	44537	687754
422150 PHARMACY SNF VA/HOSP									9		13	4	26
422160 PHARMACY SNF INS/CONTRAC			573	321	2877	753	180	4067	168	5358	1036	2953	18286
422190 PHARMACY MMC			12094	10235	3686	7644	10184	7926	10730	14815	14370	5871	125765
423110 LAB SNF PRIVATE			600-	728									128
423120 LAB SNF M'CAID				2852	2469	2753	3402	1585	1965	2194	130		17350
423130 LAB M'CARE A		7424	9408	8011	9037	7452	8984	6409	9992	7343	11239		85319
423150 LAB SNF VA/HOSP					97		109			57			263
423160 LAB SNF INS/CONTRACT				140	359			400	122				1021
423190 LAB MMC				498	2108	1444	2112	380	1736	1285			9563
465120 ROUT SPLY SNF M'CAID	24	15	10	55	128	141	149	134		35	6	21	718
465130 ROUT SPLY M'CARE A	544	245	588	1027	122	214	139	128	121	26	202	273	3629
465150 ROUT SPLY SNF VA/HOSP													9
465160 ROUT SPLY SNF INS/CONT													413
465190 ROUT SPLY MMC	41	101	38	15	91		8	14	33	175	59	147	571
468120 X-RAY/ERG SNF M'CAID							247			125		137	247
468130 X-RAY/ERG M'CARE A			2213	4397	4891		9200	5578	6406	5324	6630		51783
468190 X-RAY/ERG MMC		442	318	419	414		4712	855	1304	652	567		9683
TOTAL ANCILLARIES	618624	671319	671356	582655	657994	603062	593057	543479	542287	637551	537903	596662	7255949
OTHER REVENUE													
430240 DONATIONS									25		100		125
430250 INTEREST INCOME - BANKS	21			271	381	320	798	841	651	156	405	15	3859
430258 INTEREST INCOME - OTHER						3	6				10	18	31
430284 COPY SERVICES								110					136
430355 COVID-19 STATE TESTING &									18684	18684	18684	18684	74736
TOTAL	21			271	381	323	804	951	19380	18840	19199	18717	78887
GROSS REVENUE	2400674	2477384	2479711	2277935	2525847	2425819	2331446	2310920	2321896	2480215	2174925	2412046	28618818
CONTRA REVENUE													
500110 C/A SNF PRIVATE	178-	288	116-	431-	285	1177-	454	1165	288	593-	346-	79-	440-
500125 C/A SNF M'CAID ROOM HOLD	15872	24186	7936	6080	4535	1890	25591	8055	3159	12607	8106	16250	134267
500126 C/A SNF M'CAID ANCILLARY	627	5567	2943	5914	5089	9738	9117	7806	4079	6094	753	7809	65536
500129 C/A SNF M'CAID CERTIFIED	271934	276439	301107	337202	355502	326374	306008	335561	301449	320919	302748	336753	3771996
500130 C/A M'CARE A	390617-	356802-	388664-	276291-	340450-	323367-	290770-	269440-	303080-	318558-	252371-	296864-	3807274-
500136 C/A M'CARE A ANCILLARY	536739	530929	540314	466624	562360	477154	446497	391408	421133	518394	420650	489321	5801523

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500137 C/A M'CARE A RATE DIFFE	96	52	21237	24024	17805	17357	26767	21373	11826	16957	16721	27990	399
500140 C/A M'CARE B	9069	20988			97		109		9	63	13	4	295
500156 C/A SNF VA/HOSP ANCILLAR													
500159 C/A SNF VA/HOSP CERTIFIE	10651	14346	14362	20499	21781	20899	22778	25001	22012	19400	19221	19271	230221
500165 C/A SNF INS/CONT ROOM HOL										3949	2764		6713
500166 C/A SNF INS/CONT ANCILLIA			2862	8489	25429	16619	180	13717	291	11603	2203		85326
500169 C/A SNF INS/CONT CERT			196	462	523-	727	2-	136	2901	4780	4804		3933
500188 C/A INS PART B	676	1228	1515	2287	7055	1520	4595	3108	932	1033	2666		13254
500190 C/A MEDICARE MANAGED CAR	17853-	26036-	20369-	8817-	1430-	23626-	9849-	7843-	6008-	21116-	13489-		33292
500196 C/A MMC ANCILLARY	66762	102190	91952	60920	27784	71229	90443	94139	97682	74166	86548	42681	157586-
590400 ADMINISTRATIVE ADJUSTMEN	6-	74371-			1-	4	381	1746-	5-	716-	3801	2565	906496
590462 PRIOR YR M'CARE SETTLE 2					158-								70094-
TOTAL	503772	519004	575275	646978	684981	595341	632299	622619	556668	649017	602028	671379	7259361
BAD DEBT													
590510 ALLOW B/D PRIVATE	17984	76929	30958	11855	2192-	859-		5882-		6405		6405	141603
590511 B/D W/O PRIVATE					2192	859		5882					8933
590516 ALLOWANCE FOR B/D PRIVATE		125993-					9997-						65-
590517 B/D W/O PRIVATE MEDICAID		125993					5031						136055-
590520 ALLOW B/D MCAID/MCARE NO	7815-	2822-	780-	756	116-	1670-	531	211	460-	565-	367-		12710-
590521 B/D W/O MCAID/MCARE NONA	7132	3261	243		186	1318	73	92		80			12605
590522 ALLOW B/D MCAID PEND	13290	8682-	5163	6056	5883-	1060-	12541	7591	7825	1550-	5300	960	41551
590530 ALLOW B/D MCARE ALLWBL	4800-	2617-		800-	1042-			8947-		1740-			19946-
590531 B/D W/O MCARE ALLWBL	4800	2617		800	1042			8947		1740			19946
590532 B/D GWMT DISALLOWANCE	1746	1084	983-	410	1446	255	445-	1615	905	1290-	1817	936	7496
590560 ALLOW B/D INS/CON								430-					430-
590561 B/D W/O INS/CONT								430					430
590590 ALLOW B/D MMC	4828-	49	4146-	470-	209	2429-	205	42	1781-	1090-	764	269-	13744-
590591 B/D W/O MMC	4404		4080	280	220	2595			1640	655		110	13984
TOTAL BAD DEBT	31913	69819	34535	18887	3938-	991-	7939	9551	8129	3760-	13919	8684	194687
NET REVENUE	1864989	1888561	1869901	1612070	1844804	1831469	1691208	1678750	1757099	1834958	1558978	1731983	21164770
NURSING													
611110 NRSNG ADMIN SALARIES	29755	25802	29415	24069	28366	24510	21374	28626	22377	26156	24268	22596	307314
611120 NRSNG ADMIN BENEFITS	610-	4514	4514	1705	4514	4514	2447	4514	4514	1272	4514	4514	40926
611125 NRSNG ADMIN OTHER BENEFIT	58	65	99	144	29	67	3177	245	22	27	22	22	3977
611130 NRSNG ADMIN P/R TAX	2589	2214	2265	2253	2182	2157	1915	2314	2018	2284	2254	2785	27230
611200 NRSNG ADMIN SUPPLIES	1167	1645	1155	1082	1768	1368	1408	1329	1353	1641	1269	2103	17288
611310 NRSNG ADMIN R & M		385	1490	680	275				293				3123
611324 NRSNG ADMIN OTHER SERVICE	3187	4897	4537	3187	3187	3637	3832	3802	7126	3567	3372	3293	47624
611330 NRSNG ADMIN EDUCATION									95				95
611335 NRSNG ADMIN UNIFORMS				69	69		9	15					162
611358 NRSNG ADMIN TRAVEL/LODGIN	40	81		150		61		78		312	72	94	888
611500 NRSNG ADMIN MINOR EQUIP	420	638	106	266	2177	1523	289	1250	1008	273	633	417	9000
611610 MDS COORDINATOR SALARIES	27860	22850	28535	20011	22619	21929	22984	27750	25913	20771	19549	21195	281966
611620 MDS COORDINATOR BENEFITS	1344	3073	3073	927	3073	3073	1336	3073	3073	3509	3073	3073	31700

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611630 MDS COORDINATOR PAYROLL	1599	1984	2299	1602	1769	1687	2188	2286	1824	1935	2024	2093	23290
613113 CERT NRSB SALARIES	583189	578971	562149	578566	594817	603558	536114	542661	538724	556950	505368	573983	6755050
613123 CERT NRSB BENEFITS	46042	42051	42051	62820	42051	42051	28235	42051	42051	13187	42051	42051	486692
613125 CERT NRSB OTHER BENEFITS	193	1732	462	798	1508	502	1972	1187	205-	86	1324	6278	15837
613133 CERT NRSB P/R TAXES	52969	50092	4831	51066	51770	52050	45719	46125	47537	51684	48850	61162	607335
613335 CERT NRSB UNIFORMS	107	86	53	232	203	117	280	123		116	121	128	1566
TOTAL	749909	741080	730514	749627	760377	762804	673279	707429	697723	683770	658764	745787	8661063
ANCILLARY													
REHAB SERVICES													
621110 PT SALARIES	50631	47302	54412	44988	51396	51292	41969	42061	41336	50535	40764	49628	566314
621120 PT BENEFITS	11099	7420	7420	10856	7420	7420	3311	7420	7420	723-	7420	7420	83903
621125 PT OTHER BENEFITS	76	514	131	38	267-	228-	335-	80-	395-	168-	162-	113-	989-
621130 PT P/R TAX	5246	4369	4321	4446	4523	4326	3645	3747	3610	4833	4437	5381	53084
621200 PT SUPPLIES	361	180	337	542	325	529	778	32	320	220	288	451	4363
621300 PT EQUIPMENT RENTAL				106	106-								
621324 PT OTHER SERVICES	270	377	164	270	270	536	159	159	159	159	159	159	2841
621325 PT CONTRACTED DIAGNOSTIC													
621330 PT EDUCATION				106-	106	53	53	53	53	53	53	53	41
621335 PT UNIFORMS		22								11			33
621358 PT TRAVEL/LODGING			16	122	68	91-	194	15	20	26			13
621364 PT HELP WANTED/RECRUIT		84	79	118		240							657
621500 PT MINOR EQUIP													358
SUB-TOTAL P/T	67683	60268	67080	61380	63735	64188	49774	53407	52549	54987	52959	62979	710989
627110 ST SALARIES	5743	5795	7400	6745	5856	6621	6011	6411	6275	7799	6357	7674	78687
627120 ST BENEFITS	2158	1285	1285	2149	1285	1285	938	1285	1285	272	1285	1285	15797
627125 ST OTHER BENEFITS	36-	197		15		21-	21-	50-				211	295
627130 ST P/R TAX	552	557	598	558	547	530	523	434	499	566	666	740	6770
627200 ST SUPPLIES			205	205	57		394		505	371		394	2074
627324 ST OTHER SERVICES		395					301		301	790			659
627325 ST CONTRACTED DIAGNOSTIC													
627358 ST TRAVEL/LODGING					55	28-							1975
627364 ST HELP WANTED/RECR		1			12								13
SUB-TOTAL S/T	8417	8230	9488	9672	7812	8387	8146	8080	8865	9798	9098	10304	106297
629110 OT SALARIES	41244	43456	49240	39901	40042	38340	40334	41858	39602	44945	37948	42893	499803
629120 OT BENEFITS	11755	4392	4392	13043	4392	4392	4127	4392	4392	1981-	4392	4392	62080
629125 OT OTHER BENEFITS	167	180	379	34	203	131	239	126	378	416	265	296	2814
629130 OT P/R TAXES	4326	3940	4299	3917	4216	3525	3662	3724	3556	4211	3656	4309	47341
629200 OT SFLY	89		199	162	66	251	148	9	130	48	194	257	1553
629335 OT UNIFORMS						33	9				10		52
629358 OT TRAVEL/LODGING		51	35	79	51		755	75				22	176
629364 OT HELP WANTED/RECRUITIN								60				26	1067
629500 OT MINOR EQUIP	829												829
SUB-TOTAL O/T	58410	52019	58544	57225	48970	46672	49274	50244	48058	47639	46465	52195	615715
SUB-TOTAL REHAB SERVIC	134510	120517	135112	128277	120517	119247	107194	111731	109472	112424	108522	125478	1433001

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622202 PRESCRIPTIONS M'CAID	328	3661	1965	2517	2092	4278	2325	2768	920	2825	504	7698	31881
622203 PRESCRIPTIONS M'CARE	59762	55287	40849	48217	51396	53671	19049	30101	26659	32637	25879	29720	473227
622206 PRESCRIPTION INS/CONT	3603	15136	8552	3988	3260	4503	6302	6741	6226	13050	9347	6423	87131
622320 PHARMACY CONTRACT SERVIC	2178	754	731	935	584	667	558	743	823	787	569	516	9845
622324 PHARMACY OTHER SERVICES									100-	100			
623324 LAB OTHER SERVICES	12330	7950	3732	4747	6115	7204	5825	9677	5288	7228	6733	6956	83785
624200 OXYGEN SPLY & EQUIPMENT	2822	7361	5334	7219	4209	6989	5926	9091	2468	9296	3595	5266	69576
625200 MED/SURG SPLY	2537	4359	3247	2078	5921	3629	2581	3641	2374	3374	5486	2070	41297
626200 EQUIP RENT/LEASE	3320	3586	1542	1671	1147	17-	743	1987	885	2173	2929		19966
628326 MED DIRECTOR CONTR SERV	3600	3600	3600	3600			3600	3600	3600	3600	3600	3200	42800
628327 PHYSICIAN CARE CONTR SER	5905-	2610	2140	1510	2140		1240-			305	388	355	710
661324 OTHER SERVICES	225	75		97				2504	284				
663200 COVID-19 SUPPLIES-VALIDA	685	943	961	525	990	227	716	636	363	680	714	1018	8458
663205 COVID-19 TESTING & INFE	19	227	3100	6160	1438	193	741	756	1459	1950	1105	5482	22630
664200 INCONTINENT SUPPLY	6282	5926	6853	4955	7048	7514	6847	6002	5625	6563	75367	6820	75367
665200 ROUTINE SUPPLIES	22692	24949	18198	16155	21439	18271	18759	15706	10928	16501	12640	18624	214862
666200 COMP MED RENTAL & SUPPLI	1649	4142	1507	2226	4658	1601	2847	5486		6082	3586	331	34115
666500 COMP MED EQUIP MINOR EQU	502												502
667110 RT SALARIES	4796	3889	5860	3665	5778	5616	5618	4442	3825	5636	4346	5909	59380
667120 RT BENEFITS	792	630	630	660		630	985	630	630	6-	630	630	7471
667130 RT P/R TAXES	493	404	448	423	442	452	438	428	403	500	467	621	5519
667320 RT CONTRACT SERVICES - S	75									75			150
667324 RT OTHER SERVICES	1105										1575		2680
667335 RT UNIFORMS										11			11
668320 X-RAY/ERG CONTRACT SERVI							513-	513					
668324 X-RAY/ERG OTHER SERVICES	4300	6313	3848	2992	2560	2858	3062	5872	3848	6705	4214	4305	50877
669200 IV THER SUPPLIES	510	361	568	455	1109	409	554	766	1162	1200	1046	1255	9395
669320 IV THER CONTRACT SERVICE		2182	185	480	155	155	635	1250	390	185		155	5772
669324 IV THER OTHER SERVICES								148					148
670320 AMBULANCE CONT SERV	19713	9793	6933	14783	22617	6479	6591	13220	33008	10063	7983	18794	169977
TOTAL ANCILLARIES	282923	284655	253755	256825	269845	249686	200143	238439	220540	243759	212215	251626	2964411
DIETARY													
631110 DIET SALARIES	66771	62621	63569	59213	63616	59061	58477	64646	61250	60302	57977	63500	741003
631120 DIET BENEFITS	4660	5744	5744	6105	5744	5744	2327	5744	5744	280-	5744	5744	58764
631125 DIET OTHER BENEFITS	151	384	203	84	350	184	72	306	90-	108	72	72	1896
631130 DIET P/R TAX	6199	5446	5155	5212	5504	5399	5322	5457	5541	5912	5858	6676	67681
631200 DIET SUPPLIES	2541	2001	2080	3283	3277	2207	3833	2435	2140	3341	1575	3976	32689
631210 RAW FOOD	29378	35737	29578	30050	33666	30513	31548	29184	28106	33962	26792	29369	367883
631211 ENTERAL NUTRITION		202	336	109	227	389	30	457	222	453	621	542	3588
631215 DIET SUPPLEMENTS	184	457	261	926	251	394	336	136	458	406	329	731	4869
631310 DIET R & M	2790				1420	1710	1710	4391	4391	5180	4986	1564	22041
631324 DIET OTHER SERVICES	861	992	197	261	1684	1301	804	906	88	883	153	598	8728
631335 DIET UNIFORMS		46	31	319	116		24	59	121	11			408
631500 DIET MINOR EQUIP													319
TOTAL	113535	113630	107123	105593	115855	105192	104483	109330	107971	110278	104107	112772	1309869
HOUSEKEEPING													
632110 HSKP SALARIES	28211	24732	27391	26575	28483	26951	27430	27489	27162	26759	25313	24297	320793

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
632120 HSKP BENEFITS	1931	2785	2785	115	2785	2785	2037	2785	2785	424-	2785	2785	25939
632125 HSKP OTHER BENEFITS	70	107			25-			48					200
632130 HSKP P/R TAX	2891	2347	2462	2605	2573	2476	2424	2817	2686	2776	2660	2712	31429
632200 HSKP SUPPLIES	3608	3709	3226	3436	3553	2780	3860	3463	2943	3569	3021	3411	40579
632335 HSKP UNIFORMS	21			19		23	216			10			289
TOTAL	36732	33680	35864	32750	37369	35015	35967	36602	35576	32690	33779	33205	419229
LAUNDRY													
633110 LNDRY SALARIES	9239	11103	9334	9341	8607	8404	6823	9176	8363	8584	8016	9371	106361
633120 LNDRY BENEFITS	231	1228	1228	2111	1228	1228	632	1228	1228	259-	1228	1228	12539
633125 LNDRY OTHER BENEFITS	70	107	86										263
633130 LNDRY P/R TAX	863	908	742	778	803	774	716	813	845	912	859	1020	10033
633200 LNDRY SUPPLIES	806	631	505	634	634	923	787	961	570	913	492	624	8480
633220 LINEN	100	1835	394		2815	2670	2539	2499	1593	2941	1703	683	19772
633310 LNDRY R & M					741	1081				970	610	1652	5054
633324 LNDRY OTHER SERVICES					355						10	355	710
633335 LNDRY UNIFORMS													10
TOTAL	11309	15812	12289	12864	15183	15080	11497	14677	12599	14061	12918	14933	163222
PLANT													
634110 PLANT SALARIES	18668	18860	19834	20596	18748	19713	20707	20169	18113	18620	14762	17253	226043
634120 PLANT BENEFITS	485	2239	2239	1442	2239	2239	338-	2239	2239	738-	2239	2239	18763
634125 PLANT OTHER BENEFITS	10			26-	46-								62-
634130 PLANT P/R TAX	1767	1616	1654	1762	1654	1720	1781	1784	1492	1778	1467	1855	20330
634200 PLANT SUPPLIES	1422	1637	796	2670	1628	1213	896	1937	1418	2543	644	595	17399
634310 PLANT R & M	464	18378	6562	10137	5429	2362	4082	1827	4854	6304	2525	3296	66220
634320 PLANT CONTRACT SERVICES-					513								513
634324 PLANT OTHER SERVICES	13928	37326	9488	9011	22604	11555	16758	11363	13486	9735	8077	12579	175910
634325 PLANT TELEVISION/SATELLI	1862	1862	1862	1862	1901	1901	1862	2048	1862	1862	1862	1862	22608
634335 PLANT UNIFORMS													88
634340 PLANT UTILITIES	23573	27140	20839	21151	20921	21612	23156	15143	17201	25471	24942	27180	268329
634500 PLANT MINOR EQUIP	318		1142	317	754	1368	266	952	921		3229	792	10059
TOTAL	62497	109058	64416	68922	76345	63683	69248	57462	61586	65585	59747	67651	826200
ACTIVITIES													
635110 ACT SALARIES	22637	23016	25070	26485	27345	21055	21656	18851	21765	23865	21730	22871	276346
635120 ACT BENEFITS	2479	3002	3002	5014	3002	3002	2043	3002	3002	465	3002	3002	34017
635125 ACT OTHER BENEFITS	70	292	296					68				48	774
635130 ACT P/R TAX	2391	2019	2193	2467	2329	2149	2172	1939	2025	2435	2319	2536	26974
635200 ACT SUPPLIES	589	1055	1070	834	1059	933	1389	701	377	1047	770	1023	10847
635324 ACT OTHER SERVICES	2780	1656	2352	1976	1924	1794	2407	2172	2490	2325	1738	1567	25181
635335 ACT UNIFORMS				9		13	9				20		51
TOTAL	30946	31040	33983	36785	35659	28946	29676	26733	29659	30137	29579	31047	374190
SOCIAL SERVICES													
636110 SOCIAL SERV SALARIES	11531	11547	12472	6925	12978	10555	10561	13583	10733	13006	11263	12787	137941
636120 SOCIAL SERV BENEFITS	1863	1669	1669	4139	1669	1669	1452	1669	1669	147-	1669	1669	20659

12MONTHTOT

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
636125 SOCIAL SERV OTHER BENEFIT	70	213	86										369
636130 SOCIAL SERV P/R TAX	1157	982	996	990	1039	1047	1007	1046	991	1164	1121	1390	12930
636200 SOCIAL SERV SUPPLIES	85	186	107	125	40	300	17	150	76	140	135	161	1522
636320 SOCIAL SERV CONTRACT SER	600	600		600	600	600	600	600	600	600	600	600	6600
636335 SOCIAL SERV UNIFORMS			13	11									24
TOTAL	15306	15197	15343	12790	16326	14171	13637	17048	14069	14763	14788	16607	180045
MEDICAL RECORDS													
637110 MED REC SALARIES	12969	10941	14582	12797	14813	13323	12067	13554	14354	11965	12250	14016	157631
637120 MED REC BENEFITS	2112	1722	1722	646	1722	1722	1208	1722	1722	210	1722	1722	17952
637130 MED REC P/R TAX	1244	1043	1154	1052	1114	1126	1027	1148	1125	1313	1210	1470	14026
637200 MED REC SUPPLIES	397	98	243	379	385	258	341	274	312	426	16	409	3538
TOTAL	16722	13804	17701	14874	18034	16429	14643	16698	17513	13914	15198	17617	193147
COMMUNICATIONS/MARKETING													
639110 BUS DEV SALARIES	18702	16705	18560	13934	16073	16424	16237	17230	16223	17961	14736	18116	200901
639120 BUS DEV BENEFITS	1951	2373	2373	3465	2373	2373	707-	2373	2373	1038-	2373	2373	22655
639125 BUS DEV OTHER BENEFITS	89	89	139	67	89	91	108	64	167	135	110	183	1331
639130 BUS DEV P/R TAXES	1870	1547	1416	1368	1690	1365	1311	1392	1380	1569	1520	1830	18258
639200 BUS DEV SUPPLIES	493-	620											127
639321 BUS DEV MEDIA ADVERTISIN					178				837	1116	1116	2061	5308
639323 BUS DEV PROMO ITEMS	75	709	412	18	348		209	278	521			587	3157
639324 BUS DEV OTHER COSTS	493	493-	58										58
639329 BUS DEV PRINT ADVERTISIN				25	500	14	2000	126	141		126	126	3058
639335 BUS DEV UNIFORMS		11	13										24
639351 BUS DEV SPECIAL EVENTS	1276	1916	1243	1070	897	442	1163	1364	573	606	733	45	11928
TOTAL	23963	23477	24214	19947	22148	20709	20321	23427	22215	20349	20714	25321	266805
ADMINISTRATIVE													
641110 ADMIN SALARIES	28104	22636	24329	23212	22745	21681	23578	22915	24098	23455	19984	22587	279324
641111 ADMIN COMP	23739	24023	23445	23445	24052	26249	20349	20349	20349	20349	20349	20436	267134
641120 ADMIN BENEFITS	2520	3086	3086	4348	3086	3086	66	3086	3086	1122	3086	3086	32744
641125 ADMIN OTHER BENEFITS	320	233	98	21		26	542	81	26	21	26	894	2288
641130 ADMIN P/R TAX	2492	2224	1940	1985	1891	1995	2076	2017	1879	2346	2173	2334	25352
641200 ADMIN SUPPLIES	2503	2585	2959	2939	1999	1875	2164	2210	1927	2435	2304	1894	27794
641201 ADMIN POSTAGE & MAILING	144	819	139	2247	87	149	203	471	368	184	104	189	5104
641321 WOTC (TAX CREDIT)		312						390			111		813
641324 ADMIN OTHER SERVICES	2475	3708	3822	3140	2357	4395	4396	3148	3839	6225	3670	5931	47106
641330 ADMIN EDUCATION			60										60
641335 ADMIN UNIFORMS				11		10				21			42
641500 ADMIN MINOR EQUIP				367		196		351		351	372		1637
TOTAL	62297	59626	59878	61715	56217	59662	53374	55018	55572	56509	52179	57351	689398
GENERAL													
642350 ASSOCIATE FIRST AID				3155									3155
642351 WORKERS COMP	16858	16858	16858	16858	16858	16858	16858	16858	16858	16858	16858	15192	202296
642352 GROUP INSURANCE	56203	64077	72744	53253	65195	63021	78844	63846	60463	69907	73392	70950	791895

DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
642354 DUES & SUBSCRIPTIONS	982	1859	1159	1092	1096	1092	1851	1859	2541	2529	1288	2110	19458
642355 PERMITS & LICENSES		425		40	1080				1160			242	2947
642357 AUTO	76	263	100	182	130	135	1773	6498		17		120	9294
642358 TRAVEL/LOADING	13	94	64	89		93	22	25	3	32	4	6	445
642359 TELEPHONE	1080	1024	371	1383	981	1193	1398	763	749	2044	1100	1275	13361
642360 BUSINESS MEALS	125	253	158	151	103	118	46	277	76	32	151	145	1635
642363 ASSOCIATE RECRUITMENT -	1038	985	892	1436	1279	1303	1365	1121	1236	655	590	380	11311
642364 ASSOCIATE RECRUITMENT-OT	464	160	352	456	330	448	308	425	157	407	102	169	3778
642369 PROVIDER TAX	59185	61558	63931	76570	62695	58443	58395	61076	55882	58685	53297	60110	729827
642370 LEGAL	99	8189	770	578	688	6510-	1213	646	1648	665	558	1045	9589
642371 ACCOUNTING	2688		691			505						3884	
642700 SERVICE CHARGES	101	115	145	103	51	99	100	100	101	62	137	101	1215
642701 PROPERTY INSURANCE	9913	9913	9913	9913	9913	9913	9913	9913	9913	9913	3451	3451	106032
642702 GEN'L LIABILITY INS	13104	13104	13104	13104	13104	13104	13104	13104	13104	13184	12359	13770	157249
642703 AUTO INSURANCE										1798			1798
642704 INSURANCE - OTHER													600
642705 CONVENIENCE FEES	566	903	1431	323	510	490	286	63	345	243	308	359	5827
642708 TAIL/EXCESS LIABILITY	7063-												7063-
642751 REAL ESTATE TAXES	6740	6740	6740	6740	6740	6740	6740	6740	6740	6740	7402	7402	82204
642752 PERSONAL PROPERTY TAXES			983						1106				2089
642753 EXCISE/FRANCHISE TAXES									26	168			194
642755 SALES & USE TAXES	341	1571	440	306	250	175	277	508	528	193	614	618	5821
642800 CLAIMS FOR LOSS/SETTLEME	5905	3100	2560	15			1240			50		2405	15275
TOTAL	168418	191191	193406	185747	181003	167220	193733	184422	171667	184182	173277	179850	2174116
TOTAL OPERATING EXPENS	1574557	1632250	1548486	1558439	1604361	1538597	1420001	1487285	1446690	1469997	1387265	1553767	18221695
OPERATING MARGIN	290429	256313	321412	53636	240442	292873	271210	191457	310407	364966	171719	178218	2943082
OPERATING MARGIN %	15.57 %	13.57 %	17.19 %	3.33 %	13.03 %	15.99 %	16.04 %	11.40 %	17.67 %	19.89 %	11.01 %	10.29 %	13.91 %
PROPERTY & FINANCIAL													
710300 MANAGEMENT FEES	93249	94428	93495	80604	92240	91573	84561	83937	86921	90813	77015	85665	1054501
710501 INTEREST	7												7
710611 RENT BUILDING	485	943	270	364	606	728	485	485	485	485	485	485	6306
710612 RENT AUTO		61											61
710613 RENT EQUIPMENT	696	629	700	1100	811	9	900	350	809	809	462	842	8117
710621 LEASE BUILDING	39971	39970	39970	39970	39970	39970	39970	39970	39970	39970	39970	39970	479641
710631 VARIABLE & ADDITIONAL LE	9178	14407	15888	14872	14407	17392	14407	14807	16607	14507	14340	18299	179111
TOTAL	143586	150438	150323	136910	148034	149672	140323	139549	144792	146584	132272	145261	1727744
NONALLOWABLE													
720315 LATE FEES	40							6	20	20	29	25-	90
TOTAL	40							6	20	20	29	25-	90
TOTAL NON-OPERATING EX	143626	150438	150323	136910	148034	149672	140323	139555	144812	146604	132301	145236	1727834

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DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	TOTAL	12 Month
TOTAL ALL EXPENSES	1718183	1782688	1698809	1695349	1752395	1688269	1560324	1626840	1591502	1616601	1519566	1699003	19949329	
PRE TAX PROFIT	146806	105873	171092	83279-	92409	143200	130884	51910	165597	218357	39412	32980	1215241	
Info Only NO UPL \$														
OPERATING MARGIN	0.00 %	6530.27 %	8729.28 %	1353.42 %	6263.14 %	7386.46 %	7704.83 %	413.84 %	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	
OPERATING MARGIN \$	15.57	13.57	17.19	3.33	13.03	15.99	16.04	11.40	17.67	19.89	11.01	10.29	13.91	

PLYMOUTH
PLYMOUTH
Comparative Balance Sheet
December 31, 2023

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE--
CASH				
OPERATING CASH LOCAL - CAP		1,000.00	1,000.00	
OPERATING CASH	402,021.12	945,911.83	611,514.73	334,397.10
PAYROLL CASH	427.82	527.82	1,333.45	805.63-
PETTY CASH		1,000.00	1,000.00	
PETTY CASH		500.00	500.00	
TOTAL CASH	402,448.94	948,939.65	615,348.18	333,591.47
ACCOUNTS & NOTES RECEIVABLE				
PATIENT RECEIVABLES				
A/R REFUND CLEARING	918.27	2.14-		2.14-
A/R PRIVATE	22,633.37-	48,629.48	68,031.29	19,401.81-
A/R PRIVATE M'CAID DENIED		65.00-	5,031.15	5,096.15-
A/R SNF M'CAID	49,049.57-	509,783.69	453,310.97	56,472.72
A/R SNF M'CAID PENDING	55,888.64	265,102.93	90,371.23	174,731.70
A/R SNF M'CAID CLEARING		59,439.30-	59,439.30-	
A/R M'CARE A	16,414.32	930,557.51	803,474.08	127,083.43
A/R M'CARE A COINS M'CAID	11,119.68	37,119.68	12,383.84	24,735.84
A/R M'CARE A COINS OTHER	2,281.00	205,859.00	188,114.00	17,745.00
A/R M'CARE B	5,260.51-	3,676.97	8,326.97	4,650.00-
A/R M'CARE B COINS	1,335.75-	3,342.72	293.73	293.73
A/R VA/HOSP	17,830.16	54,611.91	75,047.21	20,435.30-
A/R SNF INS/CONTRACT		602.00	18,724.87	18,122.87-
A/R MMC	23,336.99-	173,935.72	146,913.31	27,022.41
A/R MMC COINS MEDICAID		720.00	1,050.00	330.00-
A/R MMC COINS OTHER	5,273.00-	9,763.50	8,902.70	860.80
A/R MMC PART B	266.68-	3,321.73	4,284.79	963.06-
A/R MMC PART B COINS		486.39	125.00	361.39
DEFERRED REVENUE	5,298.91-	130,676.87-	133,259.06-	2,582.19
TOTAL PATIENT RECEIVABLES	8,002.71-	2,057,623.65	1,754,175.07	303,448.58
ALLOWANCE FOR BAD DEPTS				
A/R PRIVATE B/D ALLOW-GOV'T DI	66.00-	5,970.00-	5,455.00-	515.00-
A/R PRIVATE M'CAID DENIED B/D			5,031.15	5,031.15
A/R PRIVATE <60 DAYS B/D ALLOW			1,017.88-	439.95
A/R B/D ALLOW	178.06	577.93-	133,633.13-	16,439.85
A/R SNF M'CAID PENDING B/D ALL	6,448.24-	117,193.28-	21,490.28-	41,551.20-
A/R M'CARE B COINS B/D ALLOW	13,290.32-	63,041.48-	1,923.00-	105.00
A/R MMC COINS OTHER B/D ALLOW	683.00	1,818.00-	712.00-	69.00-
A/R MMC PART B COINS B/D ALLOW	422.00	781.00-	72.00-	171.00-
A/R MMC PART B COINS B/D ALLOW	2.00	243.00-		
TOTAL ALLOW FOR BAD DEBTS	18,519.50-	189,624.69-	169,334.44-	20,290.25-
NET PATIENT A/R	26,522.21-	1,867,998.96	1,584,840.63	283,158.33
OTHER ACCOUNTS RECEIVABLE				
M'CARE A BAD DEBT 2022			7,454.75	7,454.75-
M'CARE A BAD DEBT 2023	3,024.00	12,565.76		12,565.76

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE
A/R			1,936.98	1,936.98-
A/R LOCA FACILITY	598.01	4,863.16	11,831.51	6,968.35-
A/R - RELATED PARTY	46,954.48	181,669.27	126,286.74	55,382.53
TOTAL OTHER A/R	50,576.49	199,098.19	147,509.98	51,588.21
NOTES RECEIVABLE				
TOTAL A/R & N/R	24,054.28	2,067,097.15	1,732,350.61	334,746.54
SUPPLIES & OTHER CURRENT				
PREPAID LEADER CARE LIABILITY	1,208.81-			
PREPAID DUES	860.28-			
PREPAID OTHER	658.19-	658.19	692.55	34.36-
PREPAID OTHER	288.12-		98,823.23	98,823.23-
PREPAID OTHER	231.67-			
PREPAID OTHER	315.18-			
PREPAID LAWSOMC	1,596.78	3,458.90	3,459.08	0.18-
TOTAL SUPPLIES/OTHER CURRENT	1,965.47-	4,117.09	102,974.86	98,857.77-
TOTAL CURRENT ASSETS	424,537.75	3,020,153.89	2,450,673.65	569,480.24
NOTES RECEIVABLE				
LAND & IMPROVEMENTS				
BUILDING & IMPROVEMENTS				
CONSTRUCTION IN PROGRESS			5,869.98	5,869.98-
CONSTRUCTION IN PROGRESS	6,265.00	6,265.00		6,265.00
CONSTRUCTION IN PROGRESS	7,860.67	7,860.67		7,860.67
LEASEHOLD IMPROVEMENTS		480.00	480.00	
TOTAL BLDGS & IMPROVEMENTS	14,125.67	14,605.67	6,349.98	8,255.69
EQUIPMENT, FURN & FIXTURES				
EQUIPMENT & FURNITURE				
TRANSPORTATION EQUIPMENT	30,795.95-	52,497.00	52,497.00	
TOTAL EQUIP, FURN & FIXTURES	30,795.95-	52,497.00	52,497.00	
LEASED PROP UNDER CAP LEASE				
ACCUMULATED DEPRECIATION				
ACCUM DEPR L/I				
ACCUM DEPR TRANS EQUIP		480.00-	480.00-	
		52,497.00-	52,497.00-	
TOTAL ACCUMULATED DEPR		52,977.00-	52,977.00-	
NET PROPERTY & EQUIPMENT	16,670.28-	14,125.67	5,869.98	8,255.69

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 PLYMOUTH
 Comparative Balance Sheet
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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE--
OTHER LONG-TERM ASSETS				
RESIDENT TRUST FUNDS	13,784.44-	70,626.66	43,680.32	26,946.34
RIGHT-OF-USE ASSET-OPERATING L	17,280.05-	7,285,087.42	7,492,447.69	207,360.27-
TOTAL OTHER ASSETS	31,064.49-	7,355,714.08	7,536,128.01	180,413.93-
LONG-TERM A/R				
INSURANCE RECOVERIES RECEIVABL			0.01	0.01-
TOTAL LONG-TERM A/R			0.01	0.01-
INTANGIBLE ASSETS				
ACCUMULATED AMORT OTH ASSETS				
NET OTHER ASSETS	31,064.49-	7,355,714.08	7,536,128.02	180,413.94-
INTERCOMPANY				
TOTAL ASSETS	376,802.98	10,389,993.64	9,992,671.65	397,321.99

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Comparative Balance Sheet
December 31, 2023

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE--
ACCOUNTS PAYABLE				
TRADE ACCOUNTS PAYABLE	15,228.87-	330,236.47	252,437.25	77,799.22
A/P MONTH END ACCRUAL	101,293.68	25,346.45	6,512.43	18,834.02
A/P MANAGEMENT FEES - MANAGED	9,152.00-			
TOTAL ACCOUNTS PAYABLE	76,912.81	355,582.92	258,949.68	96,633.24
ACCURED SALARIES				
FEDERAL INCOME TAX W/H	23,440.10	23,440.10	22,492.12	947.98
FEDERAL UNEMPLOY TAX PAY	1,579.39	1,623.84	1,273.44	350.40
FICA TAX W/H	18,116.07	18,116.07	16,236.30	1,879.77
FICA EMPLOYERS PORTION	7,622.39	20,703.94	16,236.32	4,467.62
STATE INCOME TAX W/H	10,445.16	10,445.16	9,409.14	1,036.02
STATE UNEMPLOY TAX PAY	5,693.02	4,782.52	3,443.49	1,339.03
STATE FAM/MED LEAVE INS W/H	1,126.41	1,126.41	700.16	426.25
STATE FAM/MED LEAVE INS ER FOR	644.64	1,175.31	686.92	488.39
401K W/H	5,727.54	11,420.13	8,958.72	2,461.41
HSA WITHHOLDING	879.59-	40.00	1,484.36	1,444.36-
ACCURED SALARIES	53,202.04	205,268.20	156,591.77	48,676.43
ACCURED VACATION & SICK	25,588.57-	187,411.51	164,482.12	22,929.39
TOTAL ACCURED EXPENSES	101,128.60	485,553.19	401,994.86	83,558.33
ACCURED OTHER EXPENSES				
ACCURED AUDIT FEES	655.00	2,280.00	2,953.00	673.00-
MISC ACCURED	8,962.58	26,887.74	26,887.74	
MISC ACCURED	59,185.20	184,673.82	160,392.91	24,280.91
GARNISHMENTS	215.00	215.00	258.75	43.75-
OPERATING LEASE LIABILITY-CURR	587.45	214,409.01	207,360.27	7,048.74
TOTAL ACCURED OTHER EXPENSES	69,605.23	428,465.57	397,852.67	30,612.90
INCOME TAXES				
TOTAL ACCURED EXPENSES	170,733.83	914,018.76	799,847.53	114,171.23
NOTES PAYABLE				
CRNT MATURITIES OF L/T DEBT				
TOTAL CURRENT LIABILITIES	247,646.64	1,269,601.68	1,058,797.21	210,804.47
LONG TERM DEBT				
DEFERRED INCOME TAXES & OTHER				
UNCLAIMED PROPERTY 1998+				
RESIDENT TRUST FUND		223.93	329.19	105.26-
MRF: ACCURED TAIL/EXCESS LIABI	13,784.44-	70,626.66	43,680.32	26,946.34
ICCA DUE TO/FROM - MANAGED	7,063.00-	166,568.00	173,631.00	7,063.00-
OPERATING LEASE LIABILITY-NONC	30,969.10	96,579.24	41,019.98-	137,599.22
ACCURED LIABILITY RISKS	17,867.39-	7,070,678.41	7,285,087.42	214,409.01-
			0.01	0.01-
TOTAL DEF TAXES & OTHER	7,745.73-	7,404,676.24	7,461,707.96	57,031.72-

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Comparative Balance Sheet
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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE--
PRINR'S CAP/STCKHLDRS EQUITY				
CONT CAPITAL-F.L. PRESTON		4,165,270.20	3,840,270.20	325,000.00
CONT CAPITAL-DEVELOPERS INV CO		278.81	278.81	
WITHDRAWALS-F.L. PRESTON	9,801.67-	18,901,010.47-	17,617,283.60-	1,283,726.87-
WITHDRAWALS-DEVELOPERS INV CO	99.00-	151,597.45-	138,630.38-	12,967.07-
EARNED CAPITAL/RET'D EARNINGS		15,387,531.45	15,387,531.45	
Y-T-D NET INCOME (LOSS)	146,802.74	1,215,243.18		1,215,243.18
TOTAL PRINR/CAP/RET EARNINGS	136,902.07	1,715,715.72	1,472,166.48	243,549.24
TOTAL LIABILITIES & EQUITY	376,802.98	10,389,993.64	9,992,671.65	397,321.99

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DESCRIPTION	December	November	October	September	August	July	June	May	April	March	February	January	12 Month TOTAL
7110500 INTEREST: MORTGAGE	22455	22509	22563	22616	22669	22723	22776	22829	22881	22934	22986	23038	272979
7110599 INTEREST: DEFERRED FINAN	48	48	48	48	48	48	48	48	48	48	48	48	576
TOTAL	62359	63056	62046	62099	62083	61220	63012	63065	66745	61859	61911	61963	751418
NONALLOWABLE													
720360 GAIN/LOSS ON DISP OF ASS							930						930
TOTAL							930						930
TOTAL NON-OPERATING EX	62359	63056	62046	62099	62083	61220	63942	63065	66745	61859	61911	61963	752348
TOTAL ALL EXPENSES	86290	82236	79686	79620	86504	78865	85820	80154	83520	80489	84017	75865	983066
PRE TAX PROFIT	17318	12588	6323	7267	14048	4649	13995	7938	9339	7041	19655	6616	126777
Info Only NO UPL \$													
OPERATING MARGIN %	65.30 %	72.46 %	75.95 %	75.78 %	66.30 %	76.22 %	69.54 %	76.34 %	77.39 %	74.64 %	65.65 %	79.92 %	73.06 %

Comparative Balance Sheet
December 31, 2023

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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
CASH				
ACCOUNTS & NOTES RECEIVABLE				
PATIENT RECEIVABLES				
ALLOWANCE FOR BAD DEBTS				
OTHER ACCOUNTS RECEIVABLE				
A/R - RELATED PARTY	71.84	71.84		71.84
TOTAL OTHER A/R	71.84	71.84		71.84
NOTES RECEIVABLE				
TOTAL A/R & N/R	71.84	71.84		71.84
SUPPLIES & OTHER CURRENT				
PREPAID PROP INSUR	6,220.24-			
PREPAID OTHER INSUR	3,045.24-	12,180.96	12,522.80	341.84-
PREPAID TAXES	7,136.99-			
PREPAID TAXES	428.74-			
TOTAL SUPPLIES/OTHER CURRENT	16,831.21-	12,180.96	12,522.80	341.84-
TOTAL CURRENT ASSETS	16,759.37-	12,252.80	12,522.80	270.00-
NOTES RECEIVABLE				
LAND & IMPROVEMENTS				
LAND		550,000.00	550,000.00	
LAND IMPROVEMENTS		417,311.00	417,311.00	
TOTAL LAND & IMPROVEMENTS		967,311.00	967,311.00	
BUILDING & IMPROVEMENTS				
BUILDINGS		9,318,234.55	9,318,234.55	
BUILDING IMPROVEMENTS	39,802.94	1,591,721.83	1,477,099.95	114,621.88
TOTAL BLDGS & IMPROVEMENTS	39,802.94	10,909,956.38	10,795,334.50	114,621.88
EQUIPMENT, FURN & FIXTURES				
EQUIPMENT & FURNITURE	33,229.22-	1,281,352.18	1,289,844.34	8,492.16-
TOTAL EQUIP, FURN & FIXTURES	33,229.22-	1,281,352.18	1,289,844.34	8,492.16-
LEASED PROP UNDER CAP LEASE				
ACCUMULATED DEPRECIATION				
ACCUM DEPR LAND IMPROVE	1,424.53-	66,112.46-	49,017.81-	17,094.65-
ACCUM DEPR BUILDINGS	25,877.41-	8,981,828.06-	8,671,299.04-	310,529.02-
ACCUM DEPR BLDG IMPROVE	7,793.01-	1,031,591.99-	940,352.28-	91,239.71-

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Comparative Balance Sheet
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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
ACCUM DEPR EQUIP/FURNIT	33,545.95	1,074,745.88-	1,059,909.21-	14,836.67-
TOTAL ACCUMULATED DEPR	1,549.00-	11,154,278.39-	10,720,578.34-	433,700.05-
NET PROPERTY & EQUIPMENT	5,024.72	2,004,341.17	2,331,911.50	327,570.33-
OTHER LONG-TERM ASSETS				
MISC RESTR FND-TAX ESCROW	6,740.03	60,091.44	61,329.49	1,238.05-
MISC RESTR FND-REPLACEMENT RSV	11,835.02	539,857.20	510,693.34	29,163.86
MISC RESTR FND-INSURANCE ESCRO	9,912.59	79,698.65	48,313.11	31,385.54
MISC RESTR FND-MISC ESCROW	3,108.39	26,115.65	25,491.71	623.94
TOTAL OTHER ASSETS	31,596.03	705,762.94	645,827.65	59,935.29
LONG-TERM A/R				
INTANGIBLE ASSETS				
ACCUMULATED AMORT OTH ASSETS				
NET OTHER ASSETS	31,596.03	705,762.94	645,827.65	59,935.29
INTERCOMPANY				
TOTAL ASSETS	19,861.38	2,722,356.91	2,930,261.95	267,905.04-

Comparative Balance Sheet
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ACCOUNT DESCRIPTION	NET ACTIVITY FOR MONTH	CURRENT BALANCE	PREVIOUS YEAR END	INCREASE/ DECREASE-
ACCOUNTS PAYABLE				
TRADE ACCOUNTS PAYABLE	2,208.16-	71.84		71.84
A/P:RELATED PARTY	46,954.48	181,669.27	126,286.74	55,382.53
TOTAL ACCOUNTS PAYABLE	44,746.32	181,741.11	126,286.74	55,454.37
ACCRUED SALARIES				
ACCRUED OTHER EXPENSES				
INCOME TAXES				
NOTES PAYABLE				
CRNT MATURITIES OF L/T DEBT				
MORTGAGE PAY	7,777.71	214,444.89	206,667.18	7,777.71
TOTAL CURRENT MATURITIES	7,777.71	214,444.89	206,667.18	7,777.71
TOTAL CURRENT LIABILITIES	52,524.03	396,186.00	332,953.92	63,232.08
LONG TERM DEBT				
MORTGAGE PAY	25,293.08-	7,050,771.46	7,265,216.35	214,444.89-
DEFERRED FINANCING		12,700.00-	12,700.00-	
ACCUMULATED DEFERRED FINANCING	48.33	5,458.97	4,878.83	580.14
TOTAL LONG-TERM DEBT	25,244.75-	7,043,530.43	7,257,395.18	213,864.75-
DEFERRED INCOME TAXES & OTHER				
LCM DUE TO/FROM - MANAGED		0.16	0.16	
TOTAL DEF TAXES & OTHER		0.16	0.16	
PRTRN'S CAP/STCKHLDRS EQUITY				
CONT CAPITAL-F.L. PRESTON	9,801.67	2,674,690.98	2,659,735.11	14,955.87
CONT CAPITAL-DEVELOPERS INV CO	99.00	6,560.00	6,408.93	151.07
WITHDRAWALS-F.L. PRESTON		2,699,225.39-	2,693,680.39-	5,545.00-
WITHDRAWALS-DEVELOPERS INV CO		3,453.26-	3,397.26-	56.00-
EARNED CAPITAL/RET'D EARNINGS		4,569,153.70-	4,569,153.70-	
Y-T-D NET INCOME (LOSS)	17,318.57-	126,778.31-		126,778.31-
TOTAL PRTRN/CAP/RET EARNINGS	7,417.90-	4,717,359.68-	4,600,087.31-	117,272.37-
TOTAL LIABILITIES & EQUITY	19,861.38	2,722,356.91	2,990,261.95	267,905.04-